



BTA
BUSINESS TRANSFORMATION AGENCY

Business Transformation Agency Overview



“We are focused on change and driven by our responsibility and accountability to the men and women of our Armed Forces who protect this great nation.”

**Gordon R. England
U.S. Deputy Secretary of Defense
September 16, 2005**



Vision and Mission

Vision

The BTA will be recognized as the champion for driving and accelerating improvements to business operations across the Department of Defense. We will serve as a magnet to attract talented, dedicated professionals, creating a model for transformation leadership across the federal government.

Mission

The mission of the Business Transformation Agency (BTA) is to guide transformation of business operations throughout the Department of Defense and to deliver Enterprise-level capabilities that align to warfighter needs.



What does the BTA do?

- Ensures consistency, consolidation and coordination of DoD Enterprise-level business systems;
- Reduces redundancies in business systems and overhead costs;
- Encourages further collaboration across the Department;
- Achieves centralized visibility to investments in DoD-wide business modernization efforts; and,
- Shifts resources within business process and system modernization into a unified, focused organization.



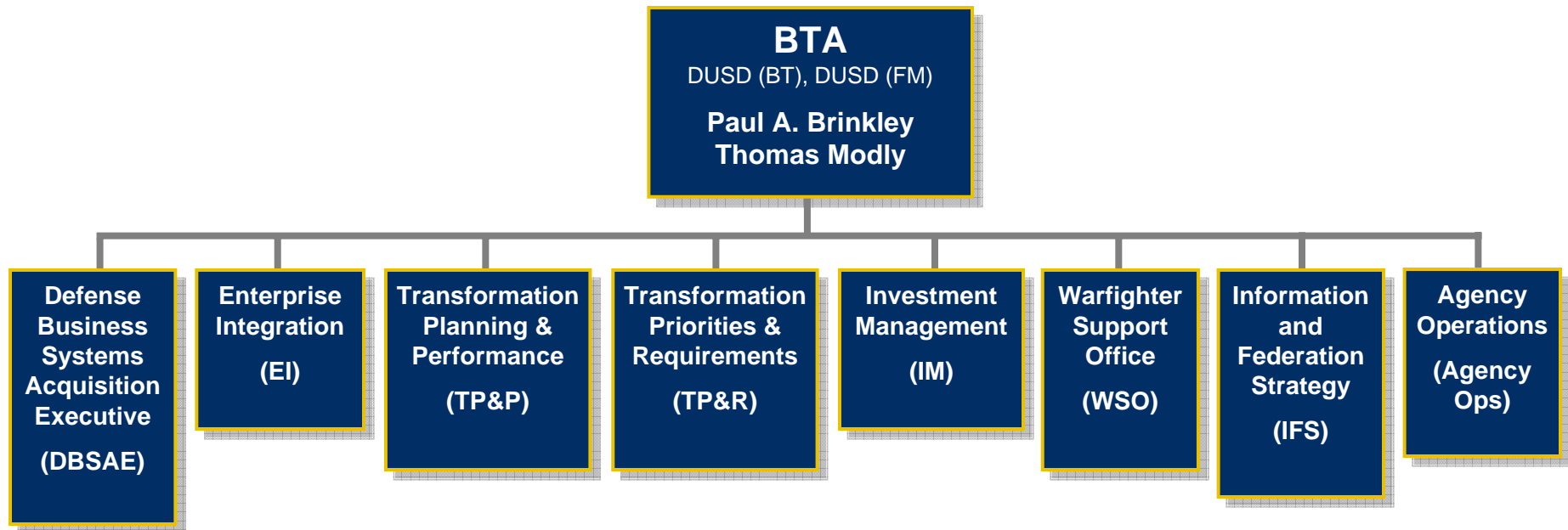
BTA Responsibilities

- **Establishing Priorities** – Support the Defense Business System Management Committee (DBSMC) and Personal Staff Assistants (PSAs) in their efforts to define Department-wide business transformation goals and objectives.
- **Investment Control** – Support the Investment Review Board / certification process which optimizes investments and ensures statutory compliance.
- **Transformation Tools** – Assemble and integrate the Business Enterprise Architecture (BEA) and Enterprise Transition Plan (ETP).
- **Program Execution** – Provide program management discipline delivering the “thin” layer of “corporate” services to the Department.
- **Tactical Business Support** – Bridge the gap between business and the warfighter.



BTA Organizational Structure

The BTA announced its initial organizational structure via official memorandum, February 3, 2006. The current structure includes eight Divisions:





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How will the BTA drive transformation?

- **DoD Business Enterprise Clarity:** The corporate level requirements for business execution at DoD.
- **Horizontal Business Transformation Focus:** Optimizing end-to-end processes, not policy office stovepipes.
- **Business Alignment to Warfighter Needs:** Aligning to the mission of the Department, and using this alignment to drive urgency.
- **Capabilities, not Systems, as Deliverables:** Systems follow business requirements –setting expectations.
- **Accountability:** Establishment of the BTA to unify our efforts (resources, funding, leadership) for DoD level business transformation.



Transformation Tools

Enterprise Transition Plan (ETP)

- Provides basis for the planning, development and implementation of business systems

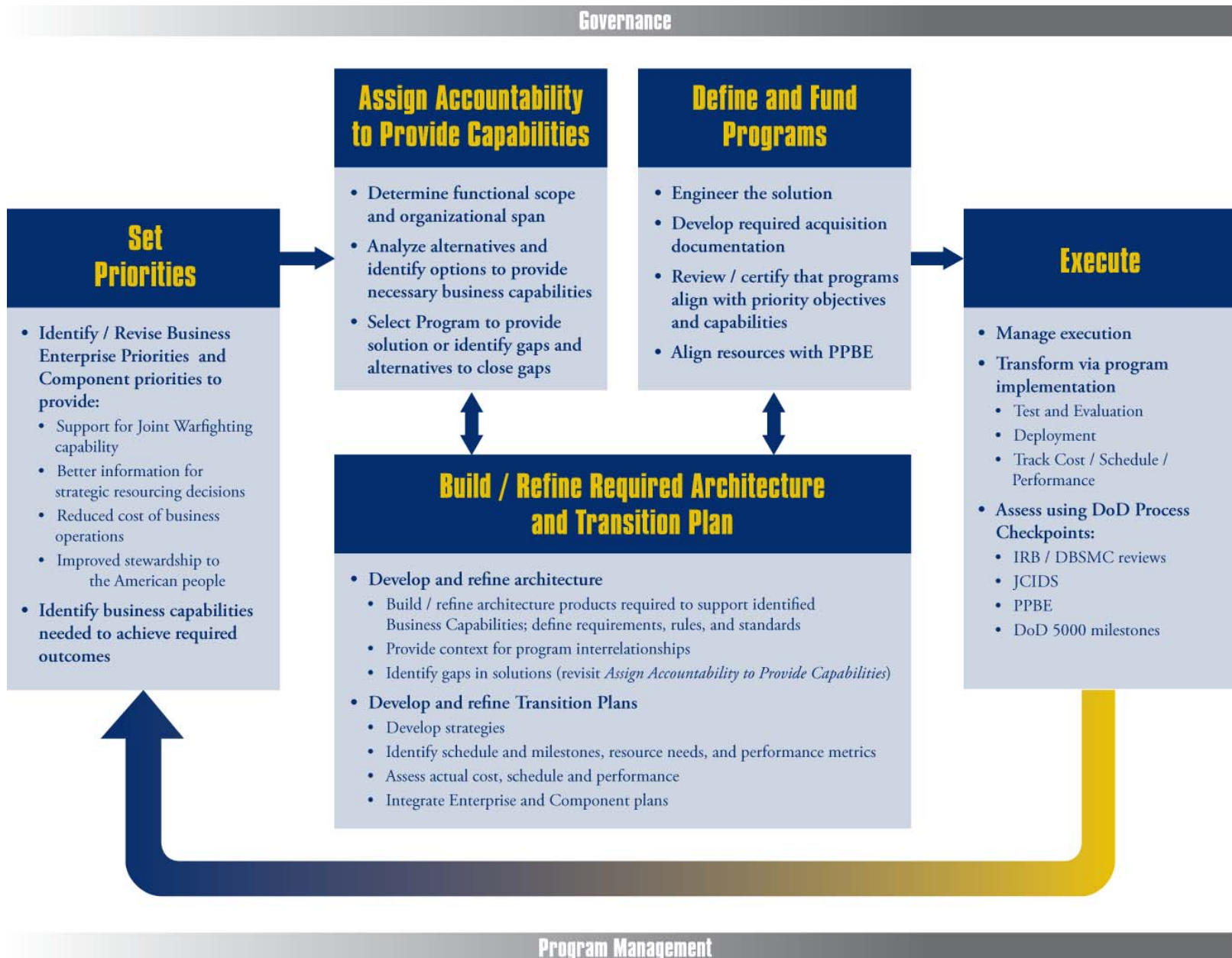
Business Enterprise Architecture (BEA)

- Sets priorities, milestones, and schedules

Systems Certification

- Provides executive oversight of business system investments

Transformation Approach



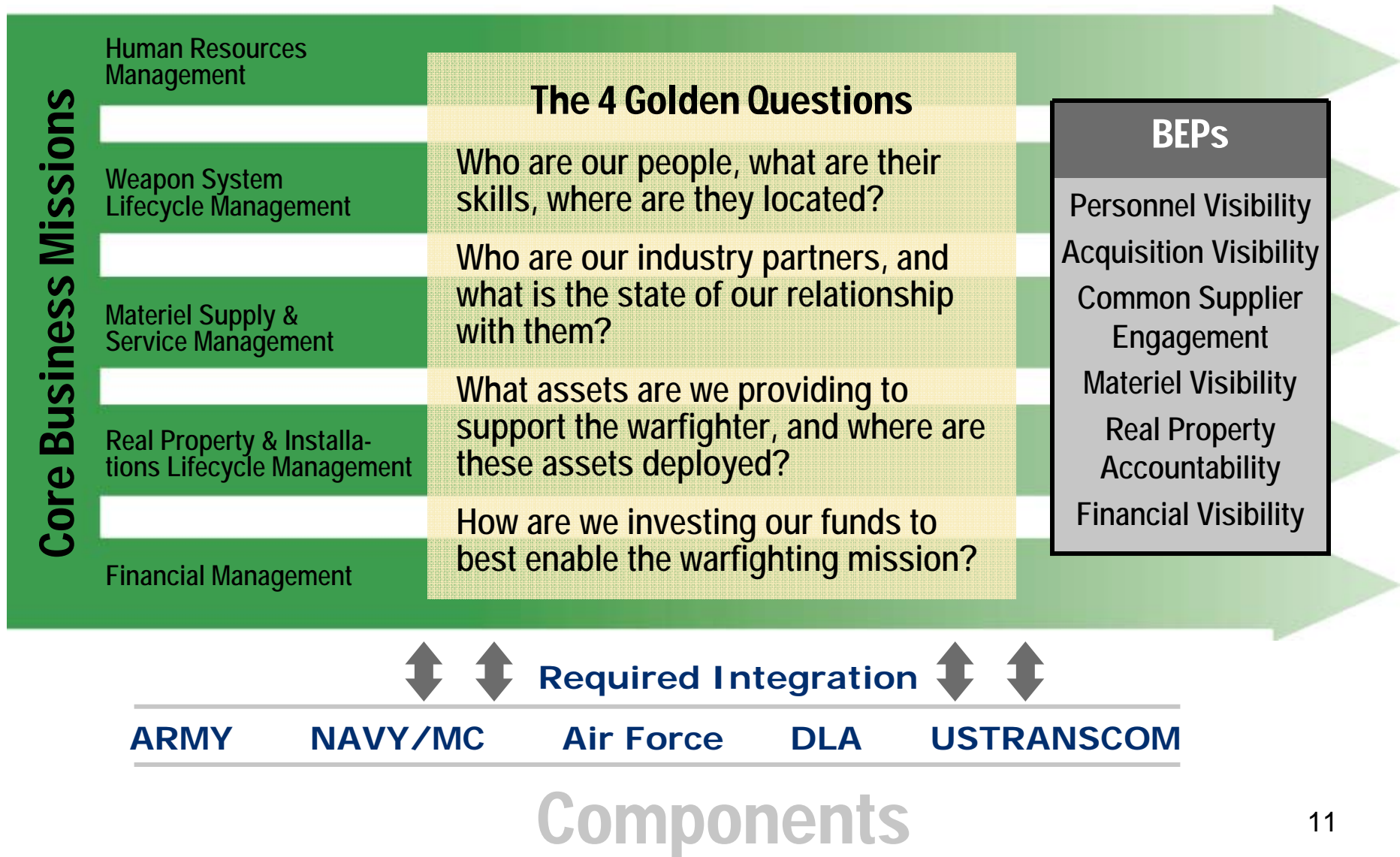


BEA Progress

	Where we were	Where we are
Accountability	Centralized at OSD level	Tiered
Organizational Span	DoD-wide	5 Core Business Missions (CBMs)
Scope	All DoD Business Functions	6 Business Enterprise Priorities (BEPs)
Focus	Architecture as the objective	Warfighter mission support outcome based
Program Alignment	No accountable Programs for implementation of the BEA	Fully aligned to ETP
Investment Alignment	None	Foundation for Investment Decisions
Concurrence	None	Collaboration/Creation by CBMs via BEPs, Approved by all Defense Business Systems Management Committee (DBSMC) members



Business Enterprise Priorities



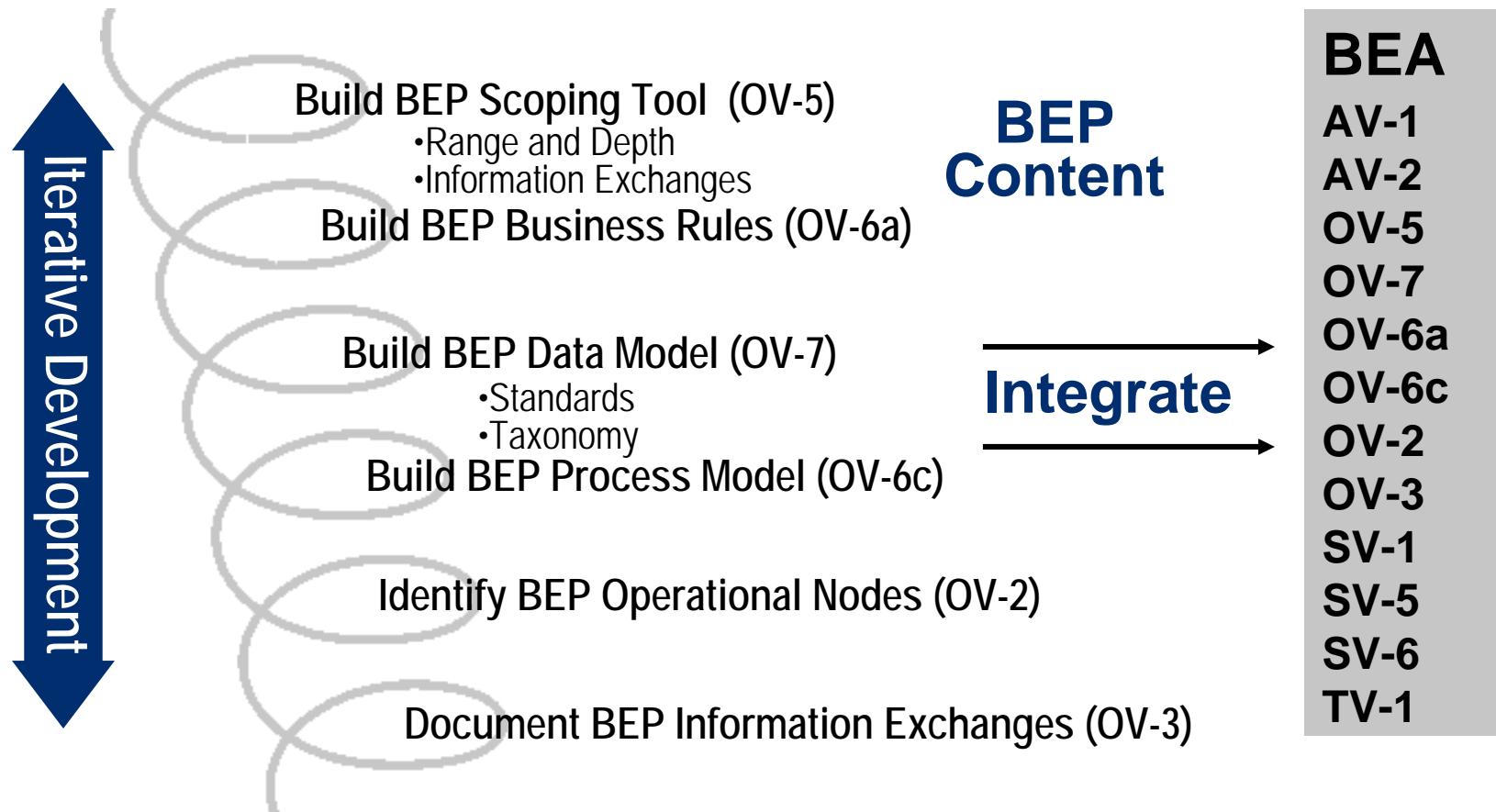


Spiral Development

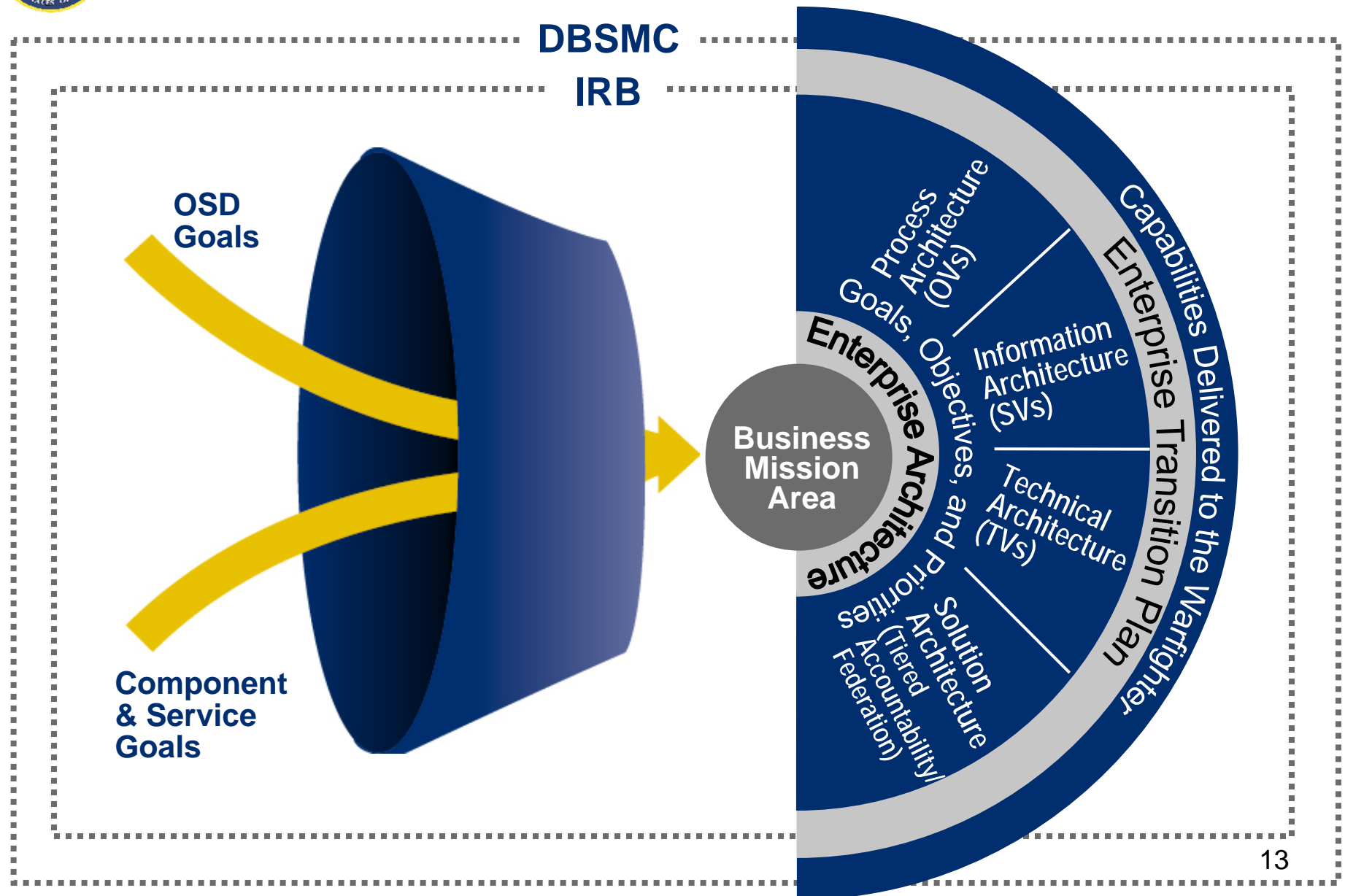
Prepare Baseline Information

BEA Overview and Summary (AV-1)

BEA Integrated Dictionary (AV-2)



BEA: Goals to Capabilities





BEA Progress

United States Government Accountability Office

Report to Congressional Committees

GAO

November 2005

DOD BUSINESS
SYSTEMS
MODERNIZATION

Progress Made in
Establishing
Foundational
Architecture Products
and Investment
Management
Practices, but Much
Work Remains

GAO-06-219

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Tuesday, November 22, 2005

BY [Frank Tiboni](#)

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The Government Accountability Office lauded the Defense Department for its recent progress in modernizing business systems and processes — the first positive report from GAO on DOD's business transformation effort in years.

But GAO said the department should focus more on its business management than on its systems. "Business transformation is much broader and encompasses planning, management, structures and processes related to all key...



FY06 Next Steps

- Finalize establishment of the BTA
- Establish metrics baseline (1 April)
- Deliver Business Transformation Planning Guidance (1 May)
- Deliver Federation Strategy and Technology Roadmap (31 May)
- Develop and deliver BEA 4.0 (30 Sept)
- Develop and deliver Enterprise Transition Plan (30 Sept)
- Hire the first class of BTA Fellows
- Complete the transition of the first wave of DBSAE programs



Websites

www.dod.mil/bta

Information on the BTA and current news.



www.dod.mil/dbt

Information and updates on all Defense Business Transformation efforts.

